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Preface

This revised Local Development Scheme (LDS) replaces version 5 that was brought into effect in July 2012. This LDS (version 6) is intended to update the timetable for the production of Harrow's remaining Local Plan document, the joint West London Waste Plan, to comply with the Localism Act 2011. The revision also provides the opportunity to update the list of adopted local planning documents.

Important Note: This document replaces all previous versions of the Local Development Scheme previously brought into effect since June 2005 as detailed below.

LDS version	Date brought into effect	Date cancelled / superseded
Version 1	June 2005	November 2006
Version 2	November 2006	November 2007
Version 3	November 2007	January 2011
Version 4	January 2011	July 2012
Version 5	July 2012	March 2014
Version 6	March 2014	-

1 Introduction

- 1.1** Local Planning Authorities are required to produce a Local Development Scheme (LDS). This is a rolling three-year project plan setting out all the planning documents to be produced by the authority and the timetable for their preparation. The timetable should identify specific milestones for measuring completion of each part of the document preparation process.
- 1.2** Local Plan documents contain the policies which all planning applications are considered against, unless a material consideration indicates otherwise.
- 1.3** The Localism Act 2011 allows Local Planning Authorities to adopt their own Local Development Schemes without approval from the Secretary of State and Mayor of London. However, it makes provisions for certain interventions by the Secretary of State or Mayor of London. It also maintains the requirements to produce an LDS and keep it up to date as set out by the Planning and Compulsory Purchase Act 2004.
- 1.4** This LDS covers the period 2014 - 2017 and supersedes the Council's adopted LDS published in July 2012.

Significant milestones achieved to date

- 1.5** The Council has made significant progress in preparing its key Local Plan documents for the Borough. The following Local Plan documents have all now been adopted and implemented:
- **Core Strategy (February 2012)** - sets out the long-term vision of how Harrow, and the places within it, should develop by 2026 and sets out the Council's spatial strategy for delivering that vision. In particular, it identifies the broad locations for delivering housing and other strategic development needs such as employment, retail, leisure, community facilities and other uses. It also sets the context for the other policy documents that make up the Harrow Local Plan.
 - **Harrow and Wealdstone Area Action Plan (July 2013)** - prepared jointly with the GLA and other partners, it sets out a comprehensive set of policies, proposals and site allocations for development within the Harrow and Wealdstone Intensification Area, which includes the town centres of Harrow and Wealdstone, the corridor between them, and the business land surrounding Wealdstone. It includes major redevelopment opportunities and supporting social and physical infrastructure, and sets out the planning framework promoting significant change, and where applicable detailed development management policies.
 - **Development Management Policies Local Plan (July 2013)** - contains detailed policies that planning applications for development or land use will be assessed against. The policies are generally criteria based and focus on giving effect to the strategic objectives and policies of the Core Strategy.
 - **Site Allocations Local Plan (July 2013)** - sets out the allocated sites except for those set out in the Area Action Plan. It identifies the locations and sites for specific types of development in order to ensure the vision, objectives and strategy of the Core Strategy are implemented. The broad parameters for development of each site are listed covering land use and development criteria.

Local Plan documents still to prepare

- 1.6** The only outstanding Local Plan document the Council is currently intending to prepare is the West London Waste Plan. This is a joint Local Plan document being prepared by the six west London Boroughs of Harrow, Brent, Ealing, Hillingdon, Hounslow and Richmond. The purpose of the joint West London Waste Plan (WLWP) is to identify and safeguard sufficient sites for waste management facilities in the area to deal with West London's own waste up to 2031. The Plan will also contain policies against which to assess proposals for waste management facilities.
- 1.7** To date the WLWP has been subject to two rounds of public consultations: Issues and Options (2009) and Proposed Sites and Policies (2011). Pre-submission consultation was programmed to take place in July 2012 and adoption in October 2013 but the draft Plan has been subject to a number of delays as a result of changes to plan-making requirements and the withdrawal of a number of potential waste treatment sites. These matters have now been addressed and a new timetable for the Plan's subsequent stages of preparation have been agreed and are set out in this revised LDS.

2 Background to Plan Making

Local Development Framework and the Local Plan

- 2.1** The Planning and Compulsory Purchase Act 2004 introduced the Local Development Framework which comprises different sorts of Local Development Documents. However, these terms are no longer used in the new national guidance. The National Planning Policy Framework (March 2012) defines the Local Plan as the plan for the future development of the local area, drawn up by the Local Planning Authority in consultation with the local community. Current Core Strategies or other planning policies, which under the regulations would be considered to be Development Plan Documents, form part of the Local Plan. Therefore, documents which previously were referred to as the Harrow Local Development Framework are now referred to as the Harrow Local Plan.
- 2.2** The NPPF requires Local Planning Authorities to produce a Local Plan for their area. This can be reviewed in whole or in part to respond flexibly to changing circumstances. Any additional Development Plan Documents should only be used where clearly justified. Supplementary Planning Documents should be used where they can help applicants make successful applications or aid infrastructure delivery, and should not be used to add unnecessarily to the financial burdens on development.
- 2.3** The LDS contains details of the production timetable of those documents.

The Local Development Scheme

- 2.4** The LDS is a 3-year project plan setting out all the DPDs to be produced along with a timetable for their preparation. It allows the community and stakeholders to find out about the Council's future intentions for the planning of the borough.

Plan Making

- 2.5** Local Plans must be prepared with the objective of contributing to the achievement of sustainable development. They should be based on a proportionate evidence base which includes adequate, up-to-date and relevant evidence about the economic, social and environmental characteristics and prospects of the area.
- 2.6** All of the Development Plan Documents which the Council intends to produce must also be:
- consistent with national planning policies (unless there is a robust reason for why Harrow requires any variation to those policies);
 - in general conformity with the adopted Mayor's London Plan; and
 - all of the DPDs and subsequent SPDs must conform with the Core Strategy.
- 2.7** The Council is required to identify a clear chain of conformity between documents. The Mayor will provide an opinion as to the general conformity of all Development Plan Documents with the London Plan. If his opinion is that the document is not in general conformity with the London Plan, the Mayor will make representations to this effect for the Council and the Planning Inspector, appointed to undertake the independent examination of the DPD, to consider.

Development Plan Documents

- 2.8** There are two types of Local Development Documents: Development Plan Documents (DPDs): This includes adopted Local Plans, neighbourhood plans and the London Plan. These plans are statutory and are scrutinised by a Planning Inspector at an examination and can comprise a Local Plan, Core Strategy, Site-specific Allocations, and Area Action Plans.
- 2.9** The key stages of DPD preparation are set out below.

Figure 1: Key Stages of Development Plan Document Preparation

Stage	Description
Consult on sustainability appraisal scoping report	The SA scoping report sets out the sustainability objectives used to appraise the economic, social and environmental effects of the DPD. The SA scoping report is subject to consultation.
Public participation (Regulation 25)	Opportunity for interested parties and statutory consultees to consider the options for the plan before the final document is produced. Community engagement on the emerging DPD is undertaken in accordance with the regulations and the adopted Harrow Statement of Community Involvement
Pre-Submission Publication (Regulation 27)	The Council publishes the DPD which is followed with a minimum 6 week period when formal representation can be made to the DPD.

Stage	Description
Submission (Regulation 30)	The Council submits the DPD to the Secretary of State with the representations received and Council's summary of those representations.
Examination in Public	The Planning Inspector appointed by the Secretary of State hears evidence from invited parties to inform his or hers consideration of the soundness of the DPD.
Receipt of Inspector's Report	The Council receives the Inspector's report, which which may contain minor modifications that will need to be incorporated before adoption
Adoption	The Council can formally adopt the DPD and use it for the purpose of development management.

2.10 Supplementary Planning Documents (SPDs): These are non-statutory plans that are not scrutinised by a Planning Inspector and can be formally adopted by the Council's Cabinet. SPDs do not set policy, but expand upon or explain how policies in adopted DPDs should be applied, and are capable of being a material planning consideration in planning decisions, but are not part of the development plan. The key stages of SPD preparation are set out in **Figure 2** below:

Figure 2: Key Stages of Supplementary Planning Document Preparation

Stage	Description
Undertake and consult on strategic environmental appraisal screening opinion	SEA screening opinion in accordance with EU Directive on environmental assessment to determine whether a proposed SPD requires full appraisal. The SEA screening opinion is subject to consultation.
Publish draft SPD for consultation (Regulation 17)	Representations invited on a draft SPD, in accordance with the regulations and the adopted Harrow Statement of Community Involvement.
Adoption	The Council makes necessary amendments to the SPD to take account of comments made and adopts the SPD for use as material consideration.

2.11 The list of adopted SPD is as follows:

- Access for All SPD (April 2006)
- RAF Bently Priory SPD (October 2007)
- Harrow on the Hill Conservation Areas SPD (May 2008)
- Sustainable Building Design SPD (May 2009)
- Pinner Conservation Areas SPD (December 2009)
- Accessible Homes SPD (March 2010)
- Residential Design Guide SPD (December 2010)
- Planning Obligations and Affordable Housing SPD (October 2013)

- Locally Listed Buildings SPD (December 2013)
- Stanmore and Edgware Conservation Areas SPD (December 2013)

2.12 The Council intends to prepare further SPDs over the coming years, especially to aid in site delivery. The following is a proposed list of the further SPDs:

- Harrow Weald Conservation Area SPD
- Harrow School Estate SPD
- Heart of Harrow Green Travel Plan SPD

2.13 The timetable for the production of SPD is provided on the relevant pages of the Council's website.

Supporting evidence and other planning documents

2.14 Whilst not forming part of the Local Plan, the Council has also produced other supporting documents to aid in the preparation or implementation of Local Plan policies:

- A detailed evidence base
- The Statement of Community Involvement (revised and adopted March 2013)
- A Local Development Order for North Harrow town centre (Implemented 1st July 2012)
- Sustainability Appraisal & Strategic Environmental Assessment
- Local Plan Policies Map (Hard and online versions last updated July 2013)
- Community Infrastructure Levy: Charging Schedule (Implemented 1st October 2013)
- Authority's Monitoring Report (prepared annually)

Evidence Base

2.15 In order to carry out the preparation of the Local Plan, the Council will develop and maintain a sound evidence base. Necessary research has already been conducted, and will be supplemented by research undertaken by partners, other organisations, and the community. Providing a sound and comprehensive evidence base is fundamental to developing sound planning documents. **Appendix A** outlines the key evidence base documents considered necessary to inform the Local Plan.

Statement of Community Involvement (SCI)

2.16 A significant concern of planning policies is to improve community and stakeholder involvement from the outset so they reflect a collective vision. This commitment is reinforced by the requirement for all Local Authorities to produce a Statement of Community Involvement (SCI). The Harrow SCI was adopted in August 2006. Given the changes to the planning system since 2006, the Harrow SCI was revised, updated and readopted in March 2013 and is available on the Council website at http://www.harrow.gov.uk/info/856/local_plan/592/local_development_scheme. The SCI details how the community and stakeholders will be involved in the preparation, alteration and review of all local Development Plan Documents, as well as the consideration of minor and major planning applications. The SCI is not a DPD, but was

subject to public examination. To ensure the SCI remains relevant and has regard to new methods of engagement, the SCI will continue to be subject to review and updating as necessary.

Local Development Order

2.17 A Local Development Order (LDO) were introduced with the Planning and Compulsory Purchase Act 2004 and allow local authorities to extend permitted development rights for certain forms of development within a defined area. In response to monitoring data of retail vacancy rates, The Council introduced a LDO for North Harrow town centre in July 2012. The LDO permits the change of use of a ground floor retail unit from its current use to a shop, a financial or professional service, a restaurant, an office, a health centre, day nursery, public hall or non - residential education or training centre, without the need to apply for planning permission. The LDO will be in effect for three years, subject to further monitoring.

Sustainable Appraisal (SA)& Strategic Environmental Assessment (SEA)

2.18 Sustainability Appraisal (SA) is required for all DPDs. It is an integral component of all stages of plan preparation. The purpose of a SA is to promote sustainable development through better integration of sustainability considerations into the preparation and adoption of plans. The SA embraces economic, environmental and social objectives, and therefore has a wider scope than Strategic Environmental Assessment (SEA), which is required by EU Directive (2001/42/EC) and only concentrates on environmental effects.

2.19 An SA/SEA is undertaken in 4 key stages:

- Stage A, Scoping report - published at the pre-production stage;
- Stage B, Interim Sustainability Appraisal - published at the Issues and Options stage;
- Stage C, Interim Sustainability Appraisal - published at the Preferred Options stage;
- Stage D, Final Environmental Report published at the Pre-Submission stage.

2.20 Work on producing a DPD cannot proceed without corresponding work on the SA/SEA. Therefore, each DPD produced within the Council's LDF will be supported by an SA. Both the draft documents and the SA will be made publicly available for consultation at the same time and comments invited on both. The findings of the SA in informing each DPD will be a material consideration in determining soundness of the documents at the examination in public.

Local Plan Policies Map

2.21 The Policies Map identifies site allocations and areas of planning constraint, such as the Green Belt and other local and national environmental designations. The policies map is updated as new DPDs are prepared or revised so as to illustrate, graphically, the application of the policies of the DPD.

Community Infrastructure Levy (CIL)

2.22 Harrow's CIL came into effect on 1st October 2013 and enables the Council to levy a charge on certain types of new development to help fund improvements to local infrastructure such as schools, transport, green spaces, health and leisure facilities necessary to support new development and ensure these create sustainable communities. Harrow's CIL is an additional levy on top of the London Mayor's existing Crossrail CIL. Further details on the Harrow CIL are available on the Council's website http://www.harrow.gov.uk/info/856/local_plan/836/community_infrastructure_levy_and_infrastructure_delivery

Authority's Monitoring Report (AMR)

2.23 The Localism Act 2011 requires monitoring of both the production and implementation of the plans through Monitoring Reports. The AMR is published yearly and assesses:

- The state of the Borough's environment, identifying development trends, patterns of land-use, as well as transport and population/ socio-economic trends in order to provide a 'baseline' for sustainability appraisal, the identification of issues or problems and the context reviewing development plan policies or policy omissions;
- The implementation of the Local Development Scheme and whether revisions to the scheme are necessary;
- The extent to which the development plan objectives and policies are being achieved; and
- Development management performance.

2.24 Harrow's Annual Monitoring Reports are available on the Council's website at http://www.harrow.gov.uk/info/856/local_plan/592/local_development_scheme/2.

2.25 Planning applications for development must be determined in accordance with the development plan for the area unless material considerations indicate otherwise⁽¹⁾. The development plan for Harrow currently comprises:

- The London Plan (July 2011).
<http://www.london.gov.uk/priorities/planning/londonplan>
- The Harrow Core Strategy (February 2012) <http://www.harrow.gov.uk/ldf>
- Saved Policies of the Harrow Unitary Development Plan (UDP) (July 2004).
http://www.harrow.gov.uk/downloads/file/2026/deleted_udp_policies. Further UDP policies were deleted after the adoption of the Core Strategy in February 2012 and are listed in Appendix D of that document.

2.26 Other Development Plan Documents (DPDs) in Harrow's LDF will replace the remaining saved policies in the Harrow Unitary Development Plan once adopted.

2.27 Relevant national, regional and local guidance, including supplementary planning documents and guidance, as well as planning briefs (see section 3) make up the remainder of the documents used in determining planning applications in Harrow.

¹ Section 38(6) of the Planning and Compulsory Purchase Act 2004

3 Harrow's Local Plan

3.1 The schedule below outlines all the DPDs that the Council has, or proposes to produce, and indicates how these relate to each other and with national and regional planning policy (i.e. the 'chain of conformity').

Harrow's Local Plan

Document Title	Status	Brief Description	Geographical Coverage	Chain of Conformity	Scheduled date of Adoption
Core Strategy	DPD	Sets out the Council's Spatial Vision, Strategic Objectives and Strategic Policies. It paints the 'big picture' for future change in Harrow, taking account of social, environmental and economic issues.	Borough Wide	General conformity with the National Planning Policy Statement and the London Plan All other LDDs will conform with Core Strategy	16th February 2012
Development Management Policies	DPD	Contains detailed criteria based policies that planning applications for development or land use will be assessed against	Borough Wide	To conform with Core Strategy	4th July 2013
Site Allocations	DPD	Identifies the locations and sites, except for those set out in the Area Action Plan, for specific types of development in order to ensure the vision, objectives and strategy of the Core Strategy are implemented.	Borough outside of the Harrow & Wealdstone Intensification Area	To conform with Core Strategy	4th July 2013
Harrow and Wealdstone Area Action Plan	DPD	Jointly prepared with the GLA and other partners, it sets out a comprehensive set of policies, proposals and site allocations for development within the	Harrow & Wealdstone Intensification Area	To conform with Core Strategy and the London Plan designation	4th July 2013

Document Title	Status	Brief Description	Geographical Coverage	Chain of Conformity	Scheduled date of Adoption
		Harrow and Wealdstone Intensification Area.			
West London Waste DPD	DPD	Joint waste plan for West London, identifying and safeguarding sufficient sites for waste management facilities in the area to deal with West London's own waste up to 2031.	West London Wide	General conformity with the National Planning Policy Statement and the London Plan	July 2015

Document Under Preparation

- 3.2** As noted in the Local Plan schedule above, the Council's only remaining DPD to produce is the joint West London Waste Plan. The table below sets out the timetable for the production of the remaining stages of the document's preparation.

WEST LONDON WASTE PLAN DPD

Document Profile	
Role and Subject	To provide clear policies for the management of waste, recycling and disposal across the relevant West London sub-region. Enabling Harrow to meet its strategic requirements as determined by international, national and regional waste policies and guidance
Geographic Coverage	West London wide
Status (e.g. DPD, SPD etc)	Joint DPD
Chain of Conformity	National Planning Policy (NPPF) London Plan consolidated with amendments (2011) Harrow's Core Strategy
Key Milestones	
Consulting on the scope of the Sustainability Appraisal	July 2008
Regulation 25: Public participation in the preparation of the DPD	February 2009 (Issues and Options) March 2011 (Preferred Sites and Policies)

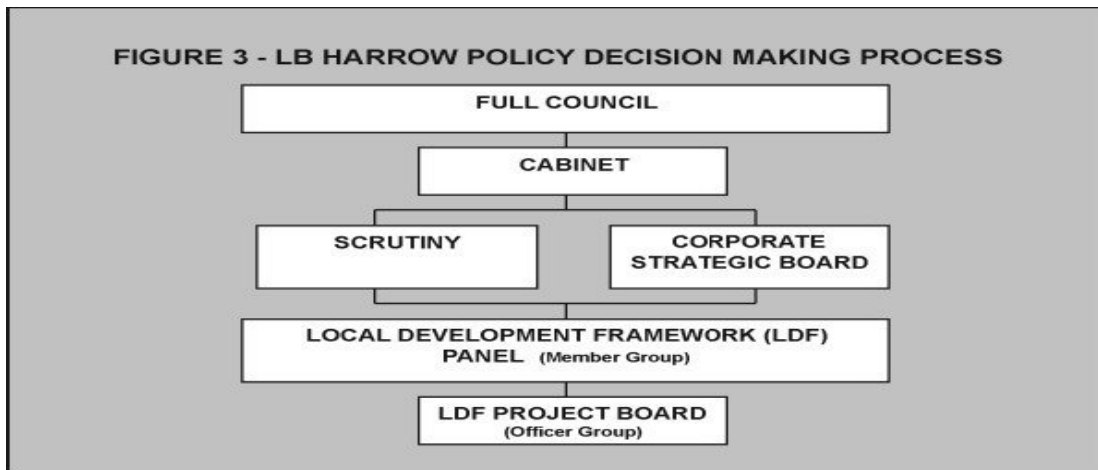
Document Profile	
Regulation 27: Pre-Submission publication (minimum six week period for representations)	March / April 2014
Regulation 30: Submission of DPD and representations to Secretary of State	September 2014
Pre-Examination Meeting	November 2014
Independent Examination	January / February 2015
Receive Inspector's Report (fact check)	May 2015
Receive Inspector's binding report	May 2015
Adoption	July 2015

West London Waste Plan DPD Timetable																							
2014												2015											
J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
		P	P					S		I		E	E				A						
P = PreSubmission												S = Submission											
I = Pre-Examination Meeting												E= Examination in Public					A = Adoption						

4 Managing the LDF Process

Governance

- 4.1** The effective implementation of this LDS will require the consideration of the most effective governance support procedures. According to the Council's constitution, full Council approval is required prior to any consultation or submission of a DPD. Harrow Council operates a Cabinet Structure (refer to **Figure 3** for structure diagram). Prior to documents being agreed by full Council, a DPD must first be report to the Local Development Framework Panel (Member panel), before being recommended to Cabinet and ultimately full Council. The Local Development Framework Panel is charged with overseeing the preparation and implementation of the LDS and making recommendations to the Cabinet.



- 4.2** On occasion the Council's Overview and Scrutiny Committee may 'call in' decisions from the Local Development Framework Panel, prior to being considered by Cabinet. The Overview and Scrutiny Committee is charged with ensuring the Council is accountable for its decisions processes.
- 4.3** The timeframe necessary to comply with the Council's in house processes and procedures has been included within timeline given for preparing DPDs, although where necessary this will include special committee meetings.

Staff and Resource Allocated to the Preparing the Local Plan

- 4.4** The Council's Policy and Enabling Team will take the lead on preparing all Local Plan documents. This includes the DPDs and most SPDs but also the SA/SEA, thematic studies, and the preparation of evidence base studies to support the Local Plan.
- 4.5** The Policy and Enabling Team will be supported where necessary by the Development Management, the Design & Conservation, and the Economic Development, Enterprise & Research teams. Where necessary, specialist external consultants may also be used, especially for technical background evidence base studies.
- 4.6** Overall management responsibility for the Local Plan will be with the Divisional Director of Planning. It will be the responsibility of the Divisional Director to allocate sufficient staff from within the Planning Service and to negotiate for corporate staff resources where necessary.

Monitoring and Review

- 4.7** The LDS will be subject to both annual and in-year monitoring to ensure the timetables outlined are being met. Where this indicates otherwise, the Policy and Enabling Team will analyse the reasons for this and determine whether actions can be taken to bring the DPD back into line with the programme. Where the analysis highlights significant variance that cannot be overcome, the LDS will need to be revised accordingly to ensure it remains up to date.

Appendix A Harrow LDF Evidence Base

The following sets out the main baseline documents prepared to support and inform the Harrow Local Plan and, in particular, the Core Strategy. It should be noted that the list does not include all relevant documents that may be relied upon to inform local plan policy, such as national and regional strategies and guidance, or the Council's strategies for Green Belt Management, Biodiversity, Climate Change etc. A comprehensive list of all studies and relevant documentation will be prepared prior to pre-submission of any DPD. As each of the evidence base studies are completed, these are made available to view on the Council's website http://www.harrow.gov.uk/info/856/local_plan/591/ldf_evidence_base

Key Evidence Base Studies

Topic	Status	Commentary
Housing and Demographics		
Housing Needs Assessment	Completed in 2006	Study focuses on the requirement/need for affordable housing, taking account of existing backlog and projected future needs, including tenure type and house size. Further studies currently underway by Housing Dept regarding adult care housing.
GLA Housing Capacity Study - Strategic Housing Land Availability Assessment	Published in October 2009	Lead by the GLA, with the support of all boroughs, considers the availability and residential capacity of strategic sites as well as past completions performance to derive an overall strategic requirement. The baseline figures were signed-off by the Council in August 2009, subject to borough-level viability testing. Final Report was published by the GLA in October 2009.
Strategic Housing Market Assessment	Completed in August 2010	Joint study being prepared by ORS on behalf of the six west London borough's regarding market trends, movements and housing demand. This has been the subject of slippage due to the need to get agreement of the six LPAs to the emerging figures.
Harrow Vitality Profiles 2009/2010	Completed in May 2010	Updates the 2006 Vitality Profiles, providing a range of facts and figures at the lower Super Output Area level, which builds up a picture of Harrow - its people and the environment.
Development Appraisals and Viability Testing	Completed March 2011	This study provides a general understanding of the ability of development to meet proposed policy requirements, including affordable housing and other contributions, and remain viable.
Retail and Employment		
Retail Study	Completed in March 2006	Donaldsons undertook retail study in 2005/2006. However, by late 2008 - early 2009, the findings of this study were considered to inconsistent with likely projections following the recession.
Employment Land Study	Completed in November 2006	Undertaken by URS and GVA Grimley. Study was completed and signed off but was done undertaken in a buoyant market so the findings of the study were, by late 2008 early 2009, considered to inconsistent with likely projections following the recession.
Retail Study Review and Update	Completed in September 2009	Nathaniel Lichfield undertook to peer review the 2006 Retail Study and determined a new full retail study was warranted, which was undertaken by them and completed in September 2009.
Employment Land Review	Completed in August 2010	Undertaken by Nathaniel Lichfield which included a stage 1 peer review of the strengths and weaknesses of the original study, and where further work is required and a full review as part of stage 2.

Topic	Status	Commentary
Local Economic Assessment	Completed in December 2010	The assessment provides a clear narrative about Harrow and its current economic position. The document will describe the economic opportunities, issues and challenges facing Harrow now and over the coming decades.
Environment, Leisure and Culture		
Sports, Recreation and Open Spaces Study	Completed in March 2005	Undertaken by Strategic Leisure on behalf of the Council. A peer review of the study highlighted several weaknesses that questioned the robustness of the findings.
Sport/Leisure Assessment	Completed in January 2009	Facilities Modelling via Edinburgh University undertaken by Sport England and Genesis in November 2008, dealing with swimming pools and sports halls only.
Strategic Flood Risk Assessment Level 1	Completed in June 2009	This was carried out by the consultants MWH in 2008/09 and was subject to consultation with the Environment Agency. The final report was published in June 2009.
Open Space, Sports and Recreation Study Review	Completed in August 2010	Ashley Godfrey and Associates undertook to peer review the 2005 PPG17 Study and determined a new study was warranted, which was undertaken by them and completed in May 2010.
Strategic Flood Risk Assessment Level 2	Completed in September 2010	MWH, in consultation with the Environment Agency were commissioned to undertake the SRFA Level 2 focusing primarily on flooding risk within Wealdstone town centre, given its role in the delivery of the Intensification Area.
Views Assessment	Completed in 2012	An assessment of Harrow's strategic views, including policy recommendations and introducing protected viewing corridors.
Character Study	Completed in February 2011	Survey of neighbourhood character including housing types/styles and SWOT analysis of each area. This work was done in-house
Transport and Infrastructure		
Transport Audit	Completed in August 2010	An assessment undertaken by consultants Mouchell to consider the growth implications on existing public and private transport across the Borough.
AAP Transport Model Report	Completed in July 2012	Utilises TfL's transport model to determine transport capacity impacts of the development of sites proposed by the Harrow & Wealdstone Area Action Plan.
Infrastructure Assessment and Delivery Plan	Completed in March 2011	This is a living document - updated as necessary to reflect the Council's priorities and partner organisations delivery of infrastructure to match growth - the document includes an infrastructure schedule that will inform CIL
Local Implementation Plan 2	Completed in 2011	This document is completed in house by the Transport Planning team, and identifies future transport projects to be delivered, and priority areas for transport improvements.